

# Energy Efficiency and ICT in Germany – Opportunities for New Business Ideas in the Transformation of the Energy System

Arnold Picot

Münchener Kreis

- *Member Conference & German Japanese Symposium* –

Munich, November 21, 2012

-

Center for Digital Technology & Management  
Institut für Information, Organisation und Management



## Agenda

The change of our energy system

ICT as part of the solution – A huge challenge for the ICT industry

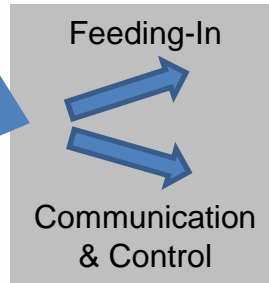
Business models – enabled through ICT in the energy system

Conclusion

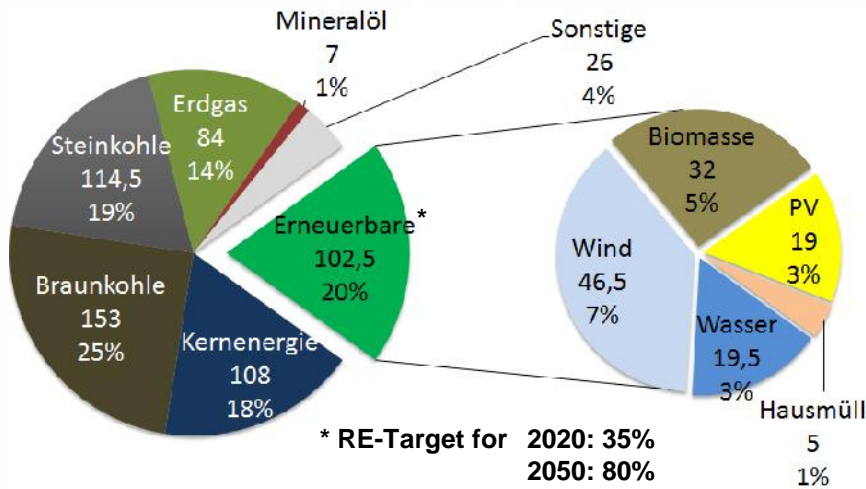
# Conventional Power plants (fossil und nuclear) generate electricity depending on the demand and feed into the high-voltage grid



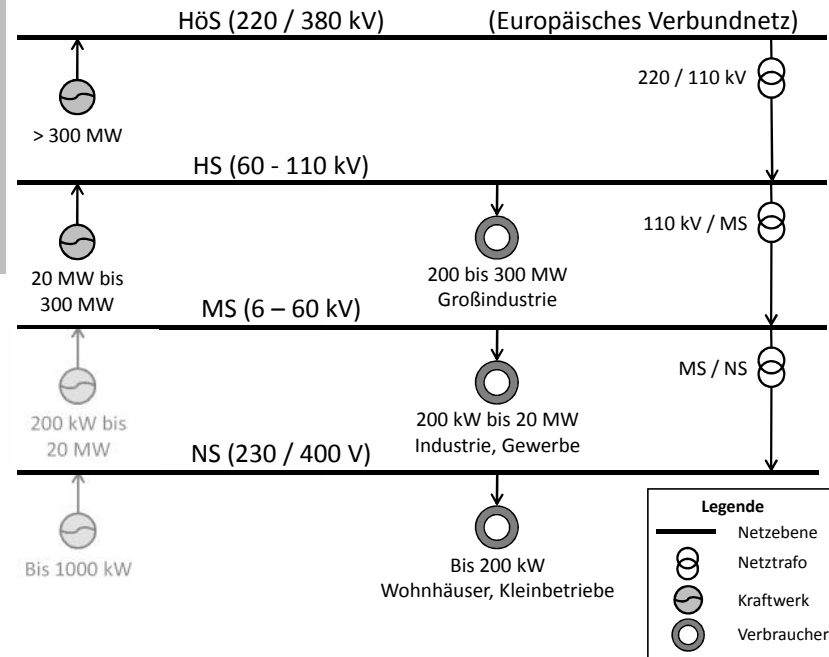
## Generation



Gross Electricity Production in Germany in the year 2011 in TWh:

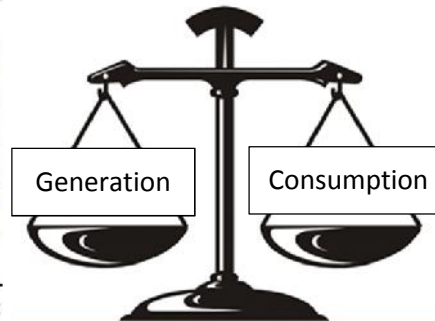
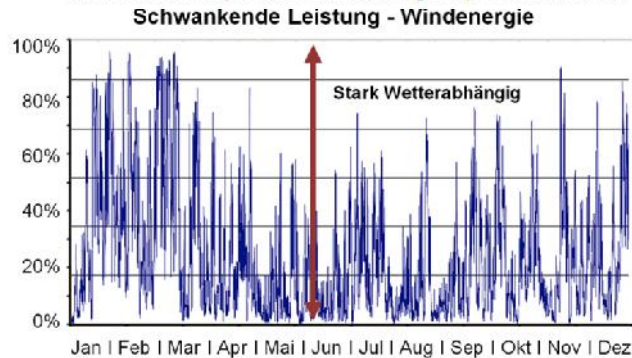
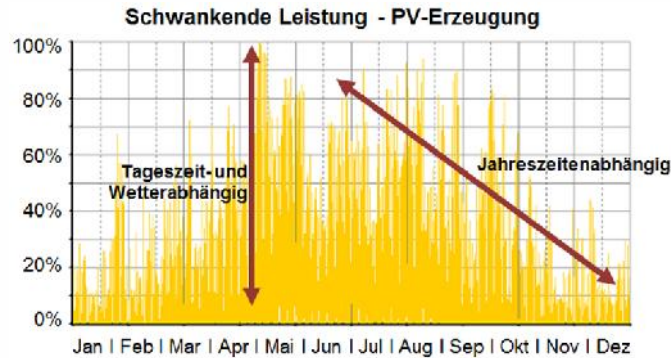


## Voltage levels of the electricity grid

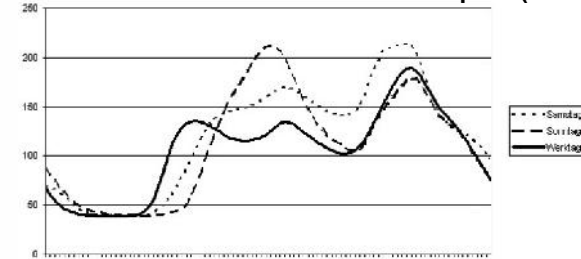


Sources: AGEB (2012), BMWiBMU (2010), Römer (2010)

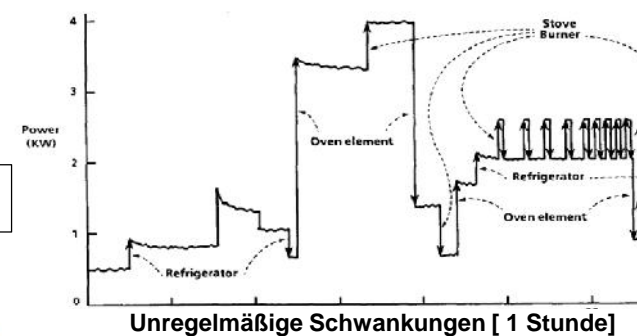
# The feed-in of renewable energies into the distribution grid and increasing non-controllable volatility of the generation leads to increasing strain in the grid



Schwankender Konsum – z.B. Standardlastprofil(Haushalt)



Schwankender Konsum – z.B. Einzelner Haushalt



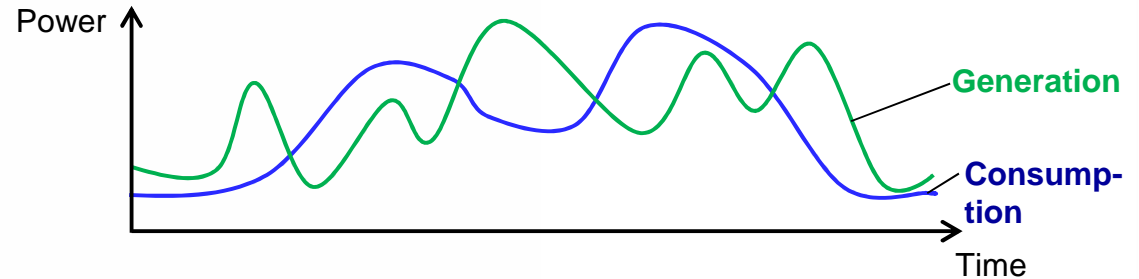
- At the moment, it is not possible to store a huge amount of electric energy in an economically efficient way. Thus, the following equation needs to be fulfilled in every second: **Generation = Consumption**
- With heavily increasing **volatility** in electricity generation, the consumption needs to be adapted often and in a significant way
- This is an **enormous challenge** for the energy supply industry

Image Source: Hart (1992)

# There are two approaches to handle volatility – Besides the adjustment of the generation, it is possible to adjust the consumption

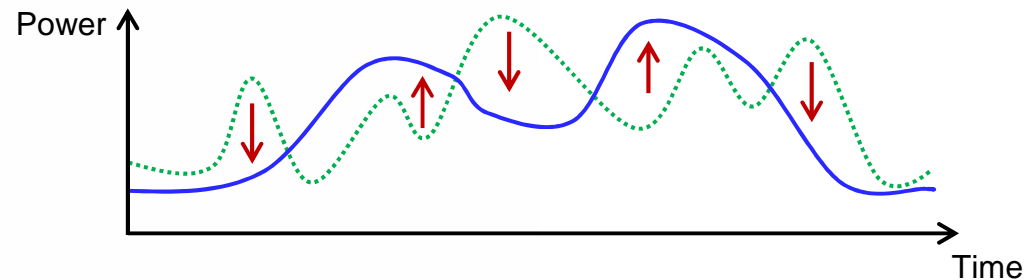


Basic problem of volatility: Independent fluctuation of **consumption** and **generation** from renewable energies



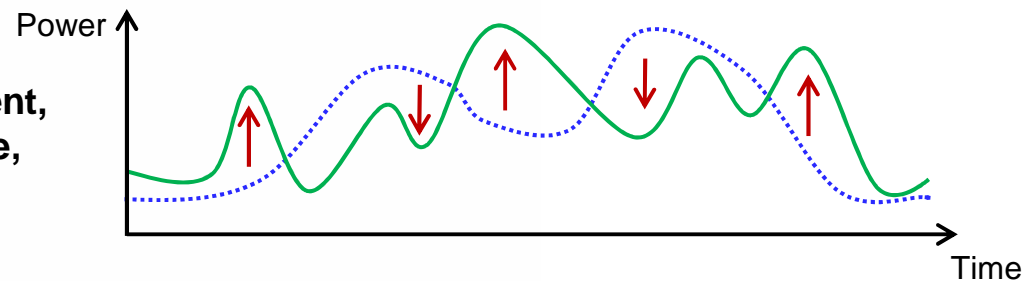
1

**consumption-oriented generation:**  
e.g., pumped-hydro, batteries, e-mobility (with feeding-back), ...



2

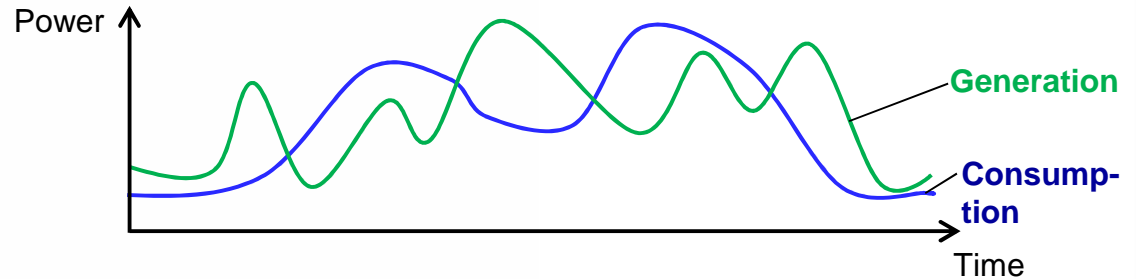
**generation-oriented consumption:**  
e.g., demand side management, flexible prices, virtual storage, E-Mobility (intelligent charging), microgrids, ...



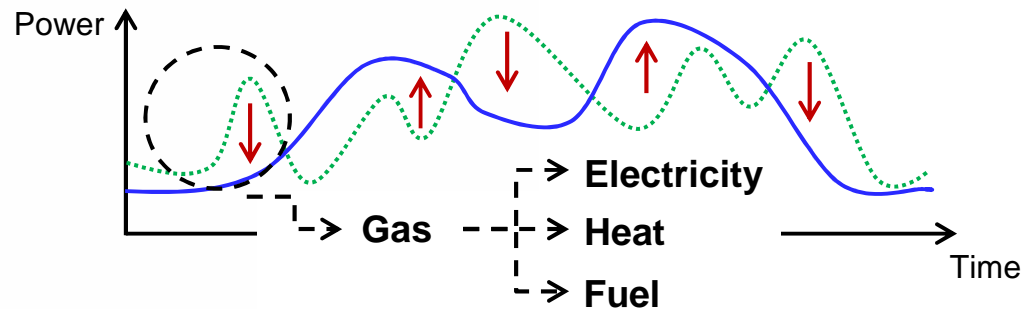
# There are two approaches to handle volatility – Besides the adjustment of the generation, it is possible to adjust the consumption



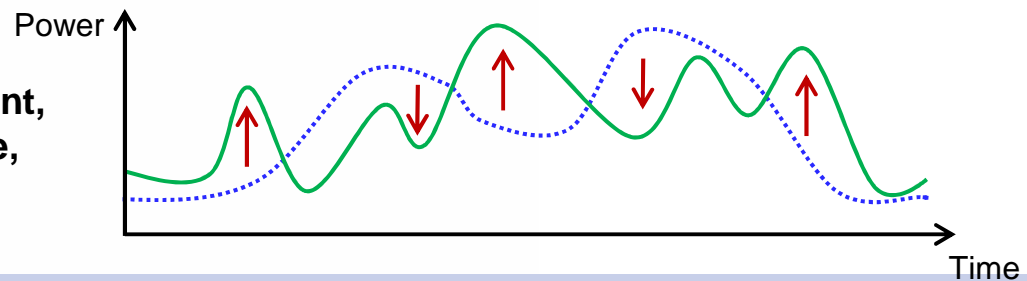
Basic problem of volatility: Independent fluctuation of **consumption** and **generation** from renewable energies



1 **consumption-oriented generation:**  
e.g., pumped-hydro, batteries, e-mobility (with feeding-back), ...



2 **generation-oriented consumption:**  
e.g., demand side management, flexible prices, virtual storage, E-Mobility (intelligent charging), microgrids, ...



Power-lead hybrid grids: Conversion of electric energy in another grid-bound form of energy (integrated coordination with the gas grid)

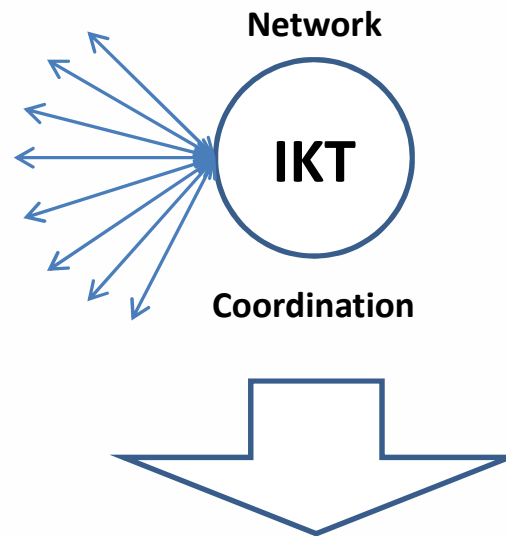
# ICT is a central part of most approaches to solve the challenges of future energy systems

The energy system of the future will be a combination of many solution components



Solution components

- Pumped-hydro (limited potential)
- Extension of power lines (cost-intensive)
- Smart metering
- Flexible tariffs
- Microgrids
- Demand side management
- Electric mobility
- Virtual power plants
- Decoupling of generators
- Battery systems
- Power-to-Gas
- ...



**Interconnectedness and coordination between all solution components necessary**

**Controlability** also necessary in the distribution grid



**Smart Grid**

**Paradigm Shift:** From demand-oriented generation to generation-oriented consumption

Huge challenges for the ICT industry



## The challenge for the ICT industry is to fulfill the numerous requirements of the future energy grid



**Smart Grid** = Energy system + Information and communication technologies

requires

- Standardized interfaces
- Standardized components
- Data / privacy protection
- Reliability
- Availability
- Confidentiality
- Integrity
- Open data platform to enable new services
- Enabling of forecasting / prognosis services
- Operating safety
- ...
- Coordination of a significantly bigger number of actors in a complex energy system
- IT-Security
- Data transfer across company borders
- Interoperability of components from diverse manufacturers and companies
- Scalability of systems
- Real-time requirements
- End-to-End QoS-Requirements
- Services for authorization, authentication and finding and access to resources
- ...



## Besides the challenges, the combination of ICT and the energy system offers numerous new business opportunities



**Smart Grid** = Energy system + Information and communication technologies

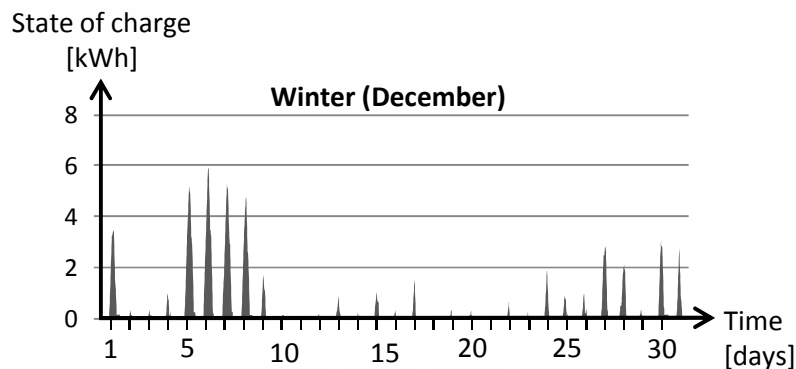
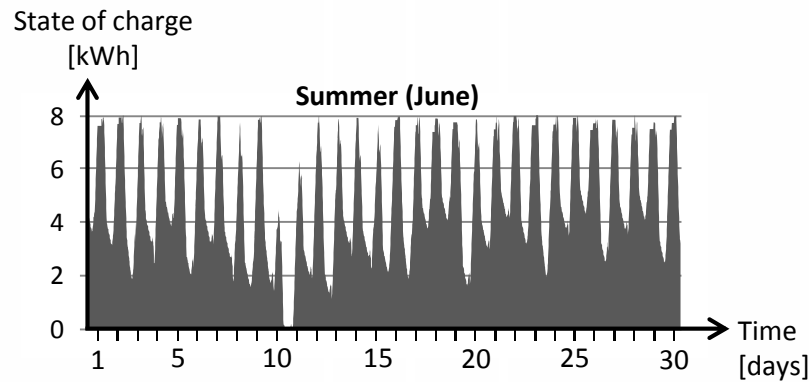
enables

### Countless new innovative eEnergy Products and Services

- Providing an overview of the customers energy consumption
- Combined energy storage systems
- Balancing energy via virtual power plants
- Recommendation services for new energy saving devices
- Offering of special green tariffs
- Enabling customers to control their household devices by smart phones
- Using storage systems for a variety of services
- ...
- Storing wind energy when prices are low and feed electricity back into the grid in times of low production
- Direct Marketing of power from small photovoltaic power plants
- „Intelligent“ devices: automated control of devices like heat pumps and refrigerators depending on electricity prices
- Recomending systems for tariffs
- Using electric cars as mobile storages
- ...

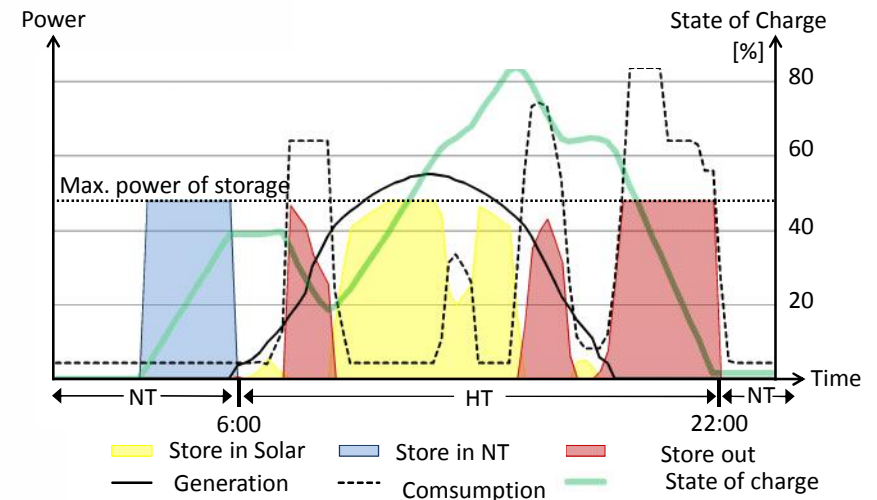
# In the near future ICT and flexible tariffs can increase the degree of storage utilization and thus the profitability of solar batteries for solar home systems

## 1. Business model example



Idea:

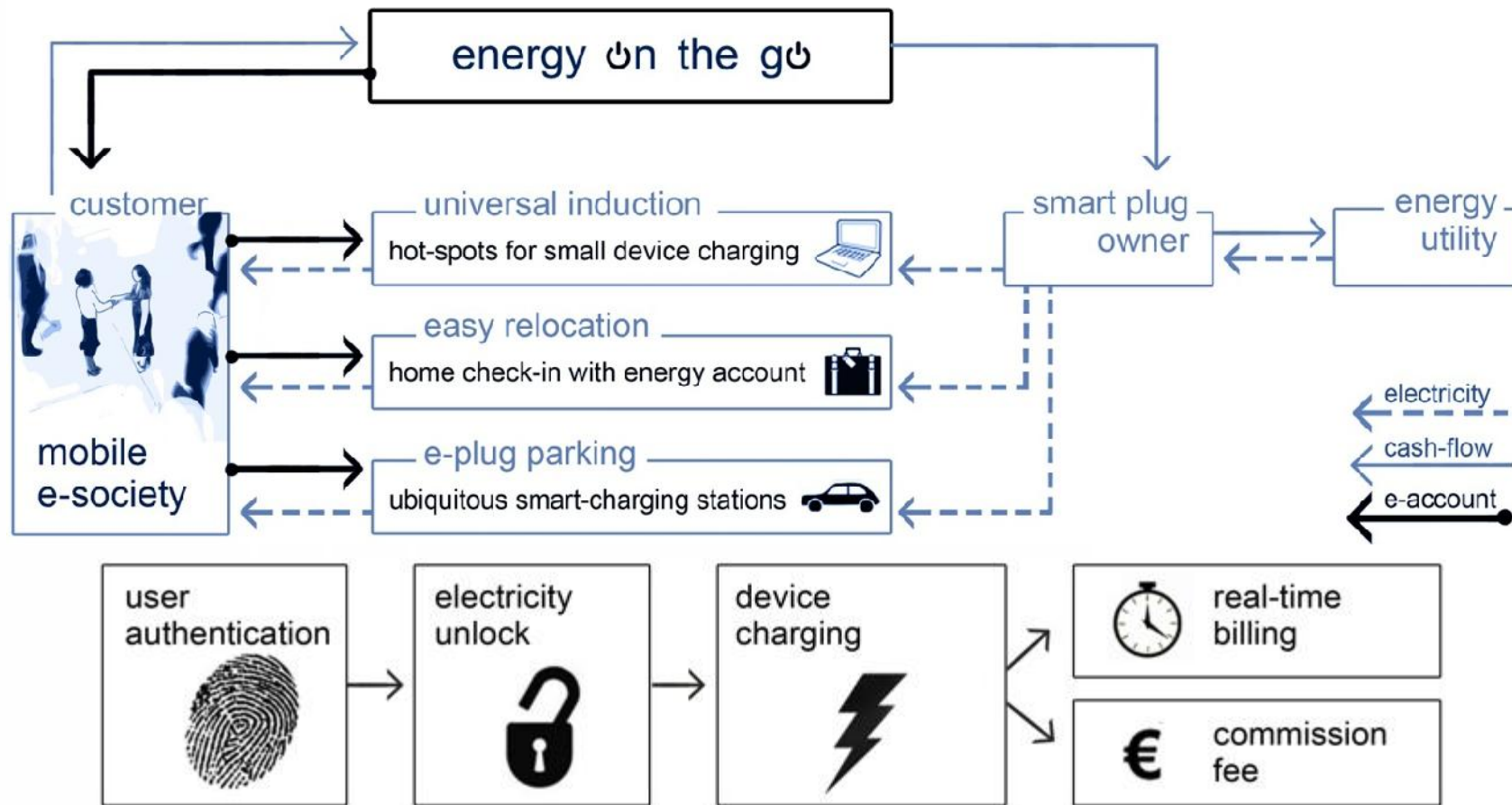
Do not only store solar energy, but as well cheap energy from the grid at times of overproduction as we will have time variable electricity tariffs (EnWG).



Sources: Römer (2010), Römer und Lerch (2010)

# Energy on the go – An ICT-based integrated energy accounting management system provides customers with mobile access to energy everywhere

## 2. Business model example

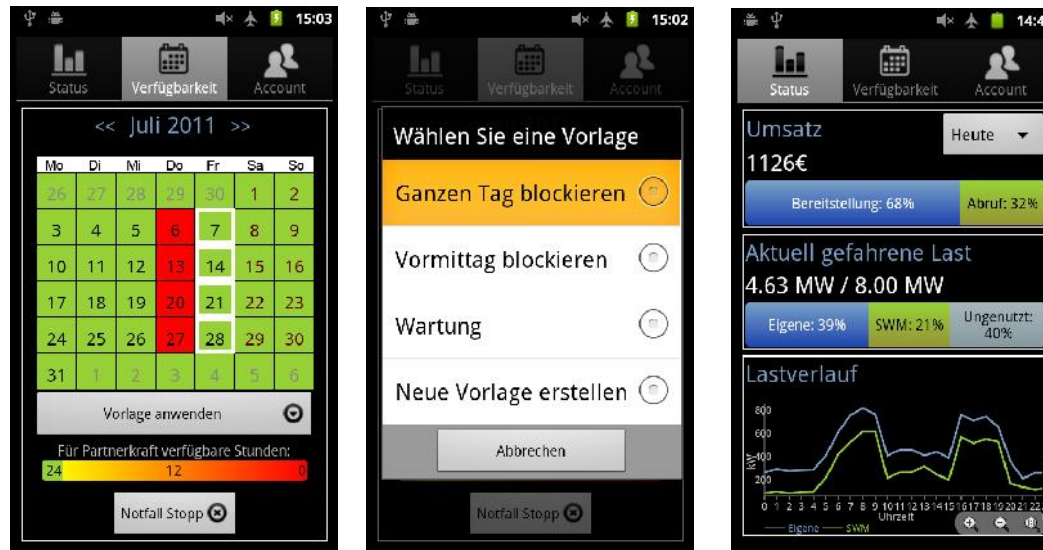


Source: Result of a CDTM Trend Seminar project/ For further information see CDTM Trend Report "Smart Grid Infrastructures"

# Partnerkraft – The mobile application as interface between customer and operator of a virtual power plant

## 3. Business model example

### Functions & Interactions



- Using the calendar the customer adjusts the availability of the generation plant that is part of a virtual power plant
- On the smart phone she always gets an overview of her electricity production and her revenues

Source: Result of a CDTM Managing Product Development project



### Core aspects

- Profitability
- Transparency
- Ease of Use

# Griddle – A software solution for microgrids in office buildings that involves and activates the employees

## 4. Business model example

### Functions & Interactions



- Push Notifications
  - Remote Control
  - Gaming-Elements via points and award system
  - Transparency through individual consumption
- **Aktivität & Motivation**



- Visualization of the microgrid's status quo
  - Pull Notifications
  - High visibility with large displays
- **Bewusst machen**

### Core aspects

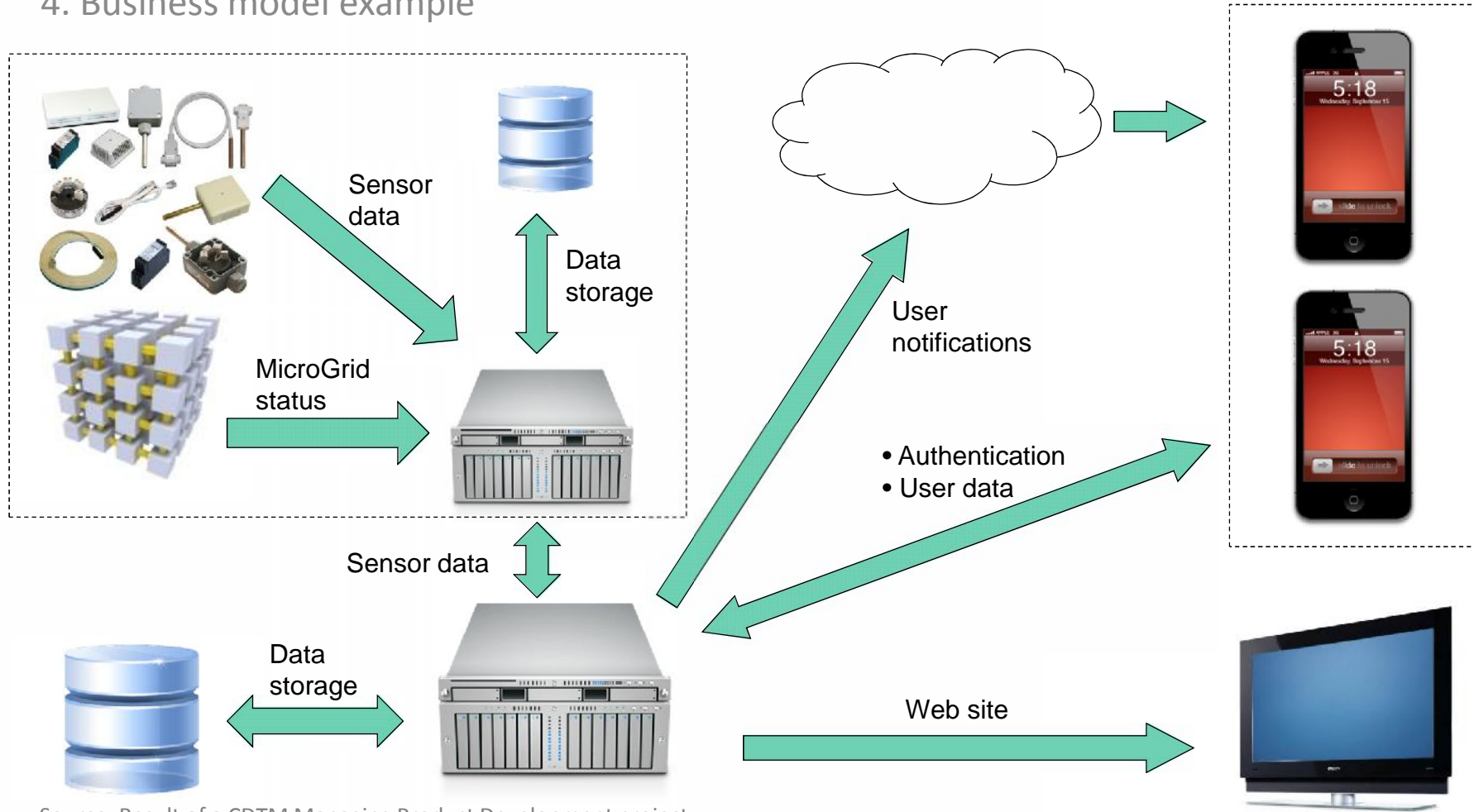
- Profitability
- Transparency
- Ease of Use



Source: Result of a CDTM Managing Product Development project

# Prototype concept – ICT is key in the implementation of the grid business idea

## 4. Business model example



Source: Result of a CDTM Managing Product Development project



**There is a wide variety of different storage technologies – But: the currently installed capacity in the German electricity grid is very limited**

## 5. Business model example



Storage capacity of  
the natural gas  
grid:

200 TWh

- Installed storage capacity of all pumped-hydro plants in Germany:

0,04 TWh

***“To shift fully to renewables, Germany needs to boost storage capacity by a factor of 500.”***

(The Economist, 2011)

***“Konventionelle Stromspeichermöglichkeiten, wie z.B. Pumpspeicherkraftwerke oder Batterielösungen können, bezogen auf den Jahresverbrauch an Strom in der BRD, eine Stromproduktionslücke nur im Minutenbereich ausgleichen”***

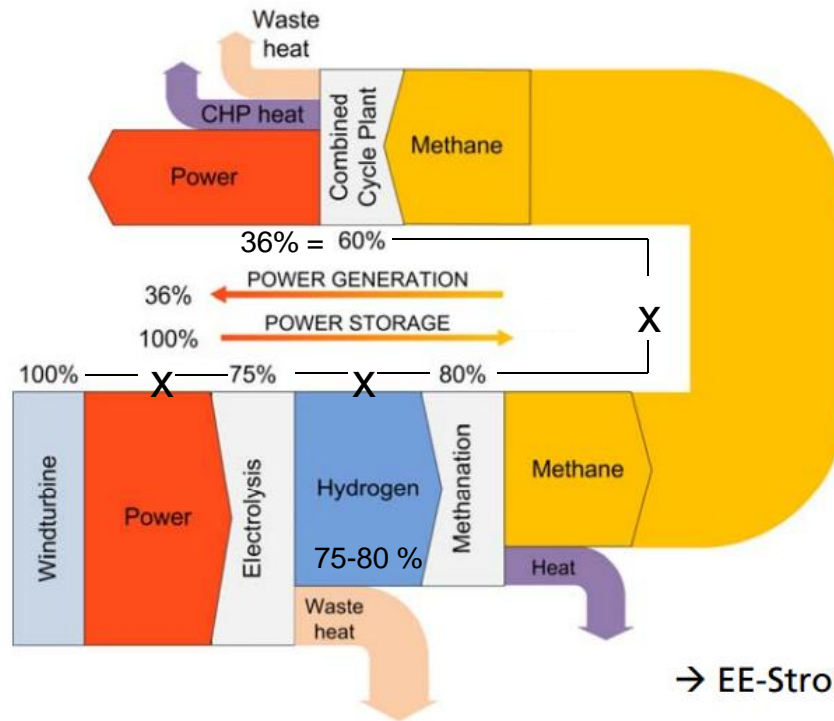
(Volk, 2011)

**Hybrid grids: The storage capacity of the natural gas grid is a multiple of all currently available storage capacities in the electricity grid**



**There is a wide variety of different storage technologies – But: the currently installed capacity in the german electricity grid is very limited**

5. Business model example



**Low efficiency**

75 – 80 %	to H2
60 – 65 %	to methane
35 – 40 %	to electricity
50 – 60 %	to CHP

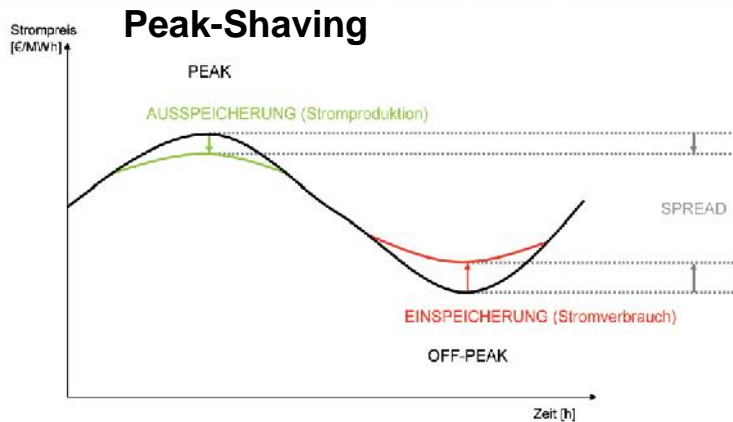
→ EE-Strom wird zur Primärenergie

**Efficiency: Medium-Low**  
**Investment: High**  
**Storage capacity: Very high**

**Hybrid grids are especially interesting for long-term storage and in comparison to an alternatively necessary shutdown of renewable energy power plants**

**There is a wide variety of different storage technologies – But: the currently installed capacity in the german electricity grid is very limited**

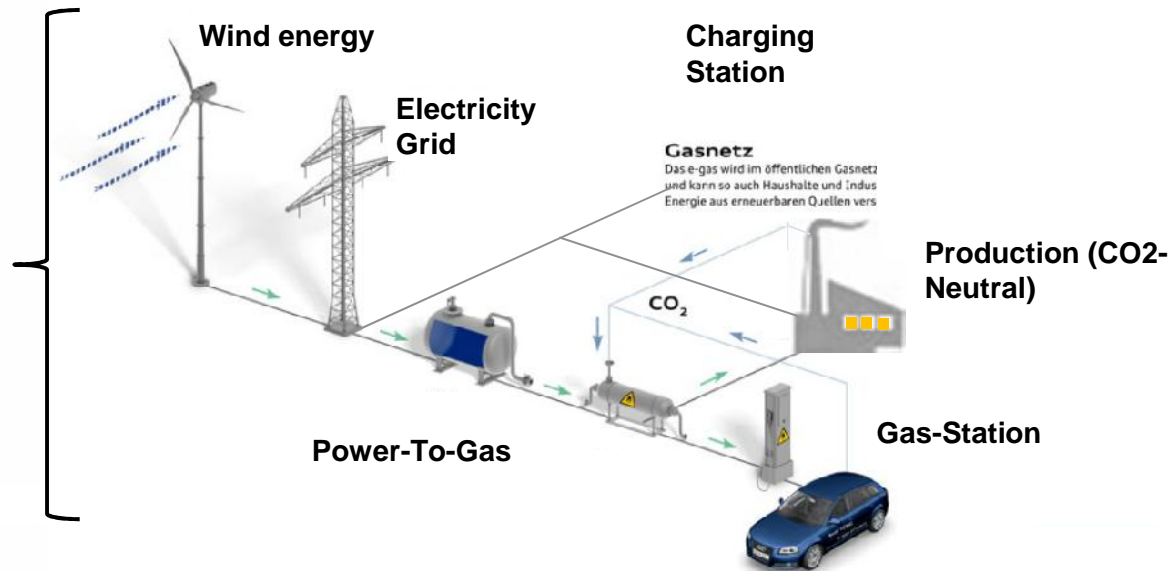
5. Business model example



- **Target: Maximization of intertemporal arbitrage**
- **Storing in of low-priced electricity**
- **Storing out at situations of high electricity prices**
- **Exploiting as balancing energy seems more attractive**

Because of the low PtG-efficiency the use of PtG-storage (with current electricity prices) is from an economic perspective not attractive.

**Example from the perspective of an industry player as operator**



## Conclusion



ICT will be an important **part of the future energy grid**

ICT and the energy sector have to fulfill **numerous complex requirements**

Huge opportunities for **countless new business models** for smart grids

New business models need to be **transparent and economical**

New systems need **interfaces with good usability**

Users like to stay in **control of their data and devices/facilities**

Smart grids have to create **benefits for all involved stakeholders**

**Thank you for your attention**



## Sources

- **AGEB (2012)**. AG Energiebilanzen e.V. Stromerzeugung nach Energieträgern von 1990 bis 2011 (in TWh) Deutschland insgesamt.  
URL: <http://www.ag-energiebilanzen.de/viewpage.php?idpage=65>
- **AUDI (2012)**. Internetauftritt von Audi Balanced Mobility.  
URL: <http://www.audi-balanced-mobility.de>
- **BMU(2011)**. Entwicklung der erneuerbaren Energien in Deutschland im Jahr 2011.  
URL: [http://www.bmu.de/files/pdfs/allgemein/application/pdf/ee\\_in\\_deutschland\\_graf\\_tab.pdf](http://www.bmu.de/files/pdfs/allgemein/application/pdf/ee_in_deutschland_graf_tab.pdf)
- **BMWIBMU (2010)**. Bundesministerium für Wirtschaft und Technologie und Bundesministerium für Umwelt, Naturschutz und Reaktorsicherheit. Energiekonzept für eine umweltschonende, zuverlässige und bezahlbare Energieversorgung. September 2010.
- **Economist (2011)**. Nuclear? Nein, danke: A nuclear phase-out leaves German energy policy in a muddle.  
URL: <http://www.economist.com/node/18774834>
- **Hart (1992)**. Nonintrusive appliance load monitoring. Proceedings of the IEEE , vol.80, no.12, pp.1870-1891.  
doi: 10.1109/5.192069  
URL: <http://ieeexplore.ieee.org/stamp/stamp.jsp?tp=&arnumber=192069&isnumber=4949>
- **Jentsch, Sterner, Specht (2010)**. Erneuerbares Methan – Kopplung von Strom- und Gasnetz  
URL: [http://www.fg-ide.tu-chemnitz.de/files/Workshop\\_Energiespeichertechnologien\\_28\\_10\\_2010\\_Jentsch.pdf](http://www.fg-ide.tu-chemnitz.de/files/Workshop_Energiespeichertechnologien_28_10_2010_Jentsch.pdf)
- **Nitsch et al. (2010)**. Leitstudie 2010.  
URL: [http://www.bmu.de/files/pdfs/allgemein/application/pdf/leitstudie2010\\_bf.pdf](http://www.bmu.de/files/pdfs/allgemein/application/pdf/leitstudie2010_bf.pdf)

## Sources

- **Römer (2010)**. Entwicklung und Bewertung von Geschäftsmodellen für stationäre Stromspeicher in Verbindung mit fluktuierenden erneuerbaren Energien, Diplomarbeit am Karlsruher Institut für Technologie.
- **Römer und Lerch (2010)**. *How innovative business models increase the economic feasibility of stationary energy storage systems: potential, opportunities, risks*. Proceedings of the 5th International Renewable Energy Storage Conference in Berlin, Germany.
- **Römer, Sußmann u.a. (Hrsg.) (2011)**. Trend Report 2010/11: Smart Grid Infrastructures. Center for Digital Technology and Management, München.
- **Sachverständigenrat für Umweltfragen (2010)** 100% erneuerbare Stromversorgung bis 2050: klimaverträglich, sicher, bezahlbar.URL:  
[http://www.umweltrat.de/cae/servlet/contentblob/1001596/publicationFile/63817/2010\\_05\\_Stellung\\_15\\_erneuerbareStromversorgung.pdf](http://www.umweltrat.de/cae/servlet/contentblob/1001596/publicationFile/63817/2010_05_Stellung_15_erneuerbareStromversorgung.pdf)
- **Schmid et al. (2011)**. Notwendigkeit und Bedeutung der Integration von Energiesystemen zum Energiehypernetz. Hybridnetze Fachgespräche, November 2011
- **Sterner, Specht u.a. (2010)**. Erneuerbares Methan. In: Solarzeitalter 1/2010.  
URL: [http://www.eurosolar.de/de/images/stories/pdf/SZA%201\\_2010\\_Sterner\\_farbig.pdf](http://www.eurosolar.de/de/images/stories/pdf/SZA%201_2010_Sterner_farbig.pdf)
- **Volk (2011)**. „Power to Gas“ und der neue Rechtsrahmen. In: gwf Gas Erdgas 2011, S. 668ff (669)