



- 1. The Value Chain
- 2. Mobile Offerings
- 3. Revenue Streams
- 4. Product Strategies

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The Mobile Value Chain



Content-Content/ Content / **Producers** Service/ Service Telco / Mobile Device / HW Customers (Media Application-Aggregators Operators Producers Enablers (Portals) Companies)

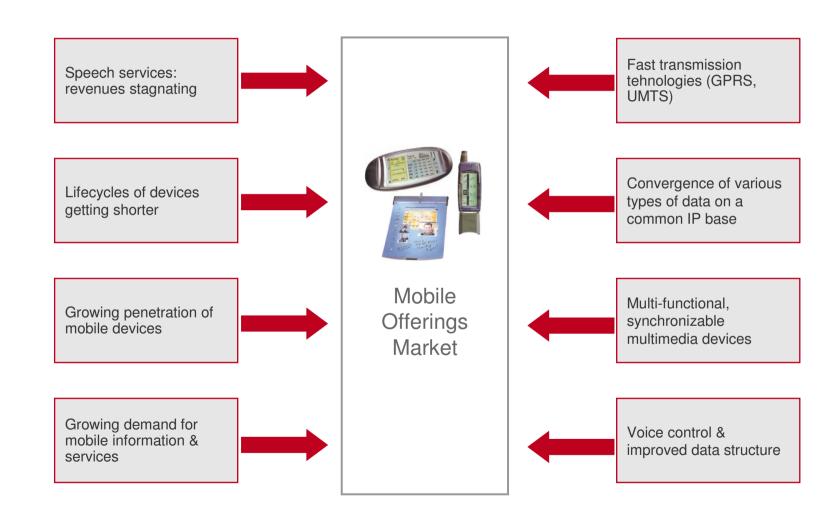
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Market Drivers for Mobile Offerings



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Media Usage is Getting Independent of Time and Location



Independent on location	Queries News Schedules M-Commerce	Games Entertainment Headlines	News Queries Entertainment M-Commerce	Dictations Tme scheduling Queries M-Commerce
Dependent on location	Emergencies Nearby restaurants & shops City guides	Local information Weather	City guides Entertainment	
	"Now"	"Kill Time"	"Dead Time"	"Save Time"

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Mobile Offering Segments



Information services

(Information, information-based applications)

Entertainment

(Games, gambling, music, edutainment etc.)

M-Commerce

(Products, services, crossservices)

Communication & Community

(E-Mail/ SMS Messaging, Unified Messaging, Personal Information Management, Chats etc.)

Advertising

(Alerts, coupons, discounts, sponsoring etc.)

Location Based Services

(Location based advertising / instant messaging, location based commerce)

Multimedia

(Audio / video files for downloading or streaming)

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Mobile Content Offerings will gain in importance

(indirect)

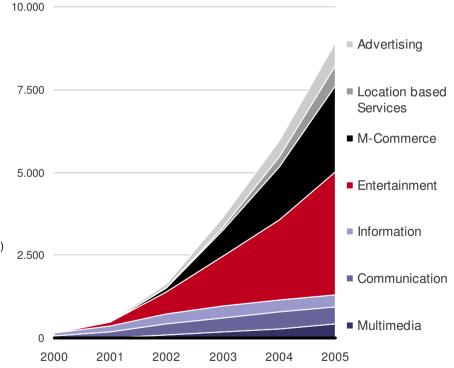


Revenue split mobile offerings (Europe) In %

■ basic fee speech 60% ■ data traffic content & services (direct) 20% content & services

2002 2003 2004 2005

Categories of mobile revenues in Gemany m DEM



1999 2000 2001

Content for Mobile Entertainment



Mobile gaming

Mobile gambling

Mobile music

Mobile text-based entertainment

Mobile pictures & video

Mobile edutain-ment

Communica-tion & community

- Entertainment offerings are sticky applications, which increase usage frequency and customer loyalty
- Entertainment offerings satisfy kill time and dead time needs
- Importants revenue source referring to market size and market growth
- High development potential for new offerings

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Revenue Streams in Mobile Markets



Advertising

- Banner
- SMS Ads
- Ads before/after Audio-/ Videofiles
- Sponsoring (Branding)
- Push-Services
- Cross-Media-Sales

M-Commerce

- Transactional revenues (commission, sales)
- Ads

Market Research

- Test markets
- Surveys

Air Time Sharing

Content Sales

- Pay per Use
- Pay per Click
- Subscriptions
- Premium Content (pay for availability)
- Cross Media Bundling

Content Syndication

- Pay per Use
- Pay per Click
- Pay per Visitor
- Subscriptions (also for Intranets)
- Bartering
- Revenue Sharing

M-Services

- Hosting
- Storage
- Mobile Publishing Services
- Billing



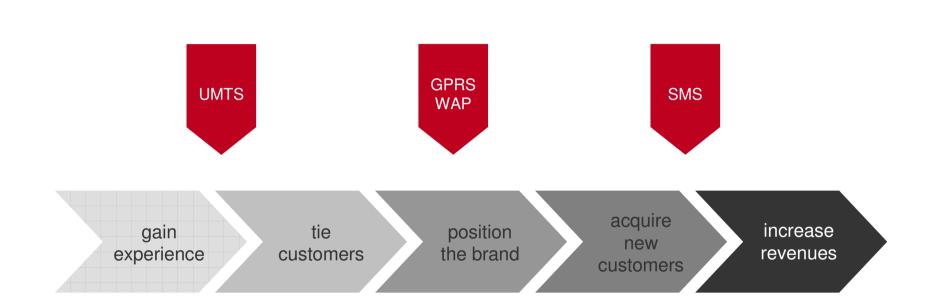
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Mobile Targets Depend on Technical Developments

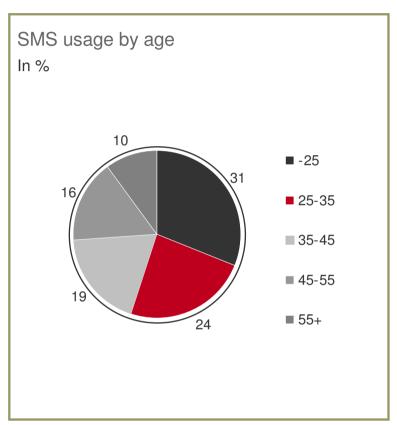


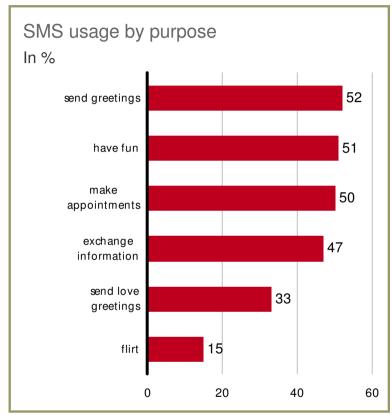


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SMS is the First Step to Mobile Offerings



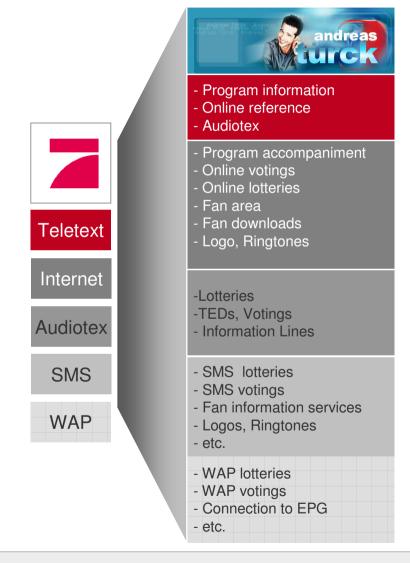




- SMS Services are still booming
 - 2 billion SMS per month are sent in Germany
 - 66% of all mobile phone customers are using SMS
- Future technologies (EMS, MMS) are emerging

Mobile will be the Core Element of Integrated Communication Strategies





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